Attachment A



Principles for Lakeview master-plan development (adopted by Full Council 19 December 2013)

- 1. Maximise the commercial development opportunities in a manner that minimises the financial burden to ratepayers.
- 2. Establish early, successful, and coordinated development of the Lakeview site.
- 3. Ensure the Queenstown Convention Centre (QCC) location is given a level of preeminence to ensure commercial and public appeal.
- 4. Assess the merits of current and proposed uses in terms of the financial and economic business case.
- 5. Ensure that master-planning future-proofs likely infrastructure developments.
- 6. Balance the commercial developments with the need to provide spaces that appeal to and gain "buy-in" from the local community.
- 7. Ensure the site complements rather than competes with the current CBD.
- 8. Minimise risk (financial and otherwise) to ratepayers.
- 9. Where possible make greater use of under-used reserve land to maximise the development opportunity of freehold land.
- 10. Ensure each use/activity complements and is well-integrated to adjoining uses/activities.
- 11. Ensure that the capital costs for the QCC have regard to best practice sustainable design principles and on-going operating costs.
- 12. Development at the site mitigates any adverse impacts on housing affordability and ensures that equivalent affordable housing options are enabled in a manner consistent with the stakeholder deeds agreed as part of Plan Change 24.
- 13. Considers options for the future operation of the campground.